

The Mission of the Las Gallinas Valley Sanitary District is to protect public health and the environment by providing effective wastewater collection, treatment, and recycling services.

DISTRICT BOARD

Megan Clark

Rabi Elias

Craig K. Murray

Judy Schriebman

Crystal J. Yezman

DISTRICT ADMINISTRATION

Mike Prinz,

General Manager

Michael Cortez,

District Engineer

Mel Liebmann,

Plant Manager Greg Pease,

Collection System/Safety Manager

Robert Ruiz,

Administrative Services Manager

SPECIAL BOARD MEETING AGENDA

In accordance with Government Code Section 54956

Craig K. Murray, Board President, has called for a Special Meeting as follows:

April 12, 2019 9:00 AM

Estimated Time MATERIALS RELATED TO ITEMS ON THIS AGENDA ARE AVAILABLE FOR PUBLIC INSPECTION DURING NORMAL BUSINESS HOURS AT THE DISTRICT OFFICE, 300 SMITH RANCH ROAD, SAN RAFAEL, OR ON THE DISTRICT WEBSITE WWW.LGVSD.ORG

9:00 AM 1. PUBLIC COMMENT

This portion of the meeting is reserved for persons desiring to address the Board on matters not on the agenda and within the jurisdiction of the Las Gallinas Valley Sanitary District. Presentations are generally limited to <u>three minutes</u>. All matters requiring a response will be referred to staff for reply in writing and/or placed on a future meeting agenda. Please contact the General Manager before the meeting.

9:05 AM 2. BUDGET WORKSHOP:

Introduction of Preliminary 2019-2020 Budget including Revenue, Operation and Maintenance, Debt Service and Capital Outlay budgets.

12:00 PM 3. ADJOURNMENT

April 12, 2019 Page 2 of 2

AGENDA APPROVED: Craig K. Murray, Board President Patrick Richardson, Legal Counsel

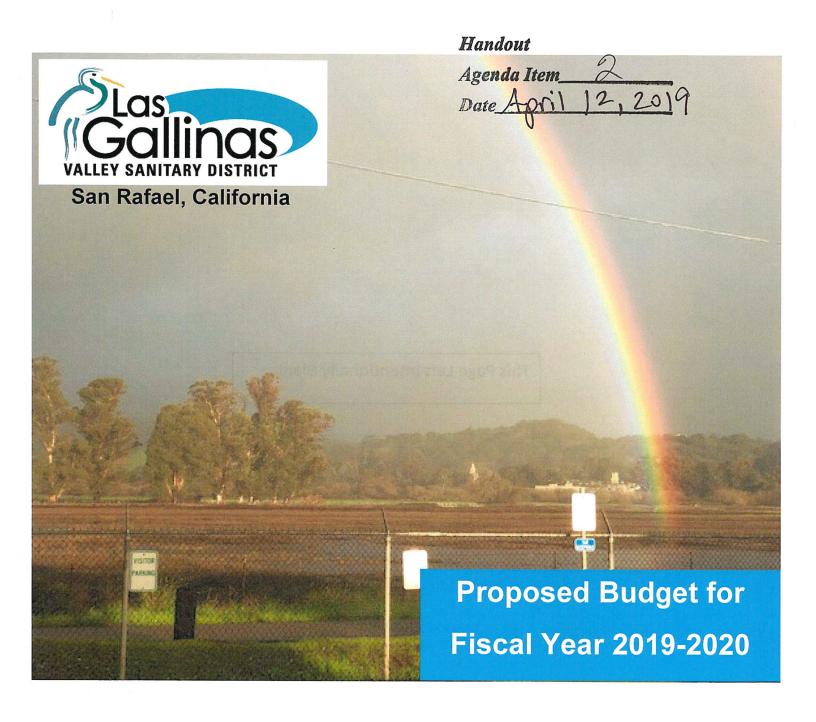
CERTIFICATION: I, Teresa Lerch, District Secretary of the Las Gallinas Valley Sanitary District, hereby declare under penalty of perjury that on or before April 11, 2019, at 9:00 a.m., I posted the Agenda for the Board Meeting of said Board to be held April 12, 2019, at the District Office, located at 300 Smith Ranch Road, San Rafael, CA.

DATED: April 10, 2019

Teresa L. Lerch District Secretary

The Board of the Las Gallinas Valley Sanitary District meets regularly on the second and fourth Thursday of each month. The District may also schedule additional special meetings for the purpose of completing unfinished business and/or study session. Regular meetings are held at the District Office, 300 Smith Ranch Road, San Rafael.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the District at (415) 472-1734 at least 24 hours prior to the meeting. Notification prior to the meeting will enable the District to make reasonable accommodation to help ensure accessibility to this meeting.



Presented to the Board of Directors
At the Budget Workshop
April 12, 2019 at 9 AM
Board Room
300 Smith Ranch Road

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District Engineer Mel Liebmann,

Plant Manager Greg Pease,

Collection System/Safety Manager

Robert Ruiz

Administrative Services Manager

April 12, 2019

To the Board of Directors of the Las Gallinas Valley Sanitary District,

The management staff of the District is pleased to present to the Board the 2019/20 Preliminary Revenue, Operating and Maintenance Expense, Debt Service, Reserve Funding, and Capital Outlay Budgets for review. These budgets reflect the District's progress in the five-year capital improvement plan adopted by the Board in June 2015 for the 2016 through 2020 fiscal years.

Operating Revenue is expected to increase by \$462,500 primarily from a \$31 increase in the sanitary sewer service charge from \$898 to \$927. Interest income is expected to increase even though funds are being expended on capital projects. This is due to the advance of \$12 million from the Infrastructure Bank of California (I Bank)

Operating and Maintenance costs are expected to increase over the prior year budget by a substantial amount due to a serious problem with deferred maintenance of the equipment, building and grounds by \$277,599 or 85.81%. Staffing levels are projected to increase by one full time equivalent in order to help alleviate this problem, but we expect that we are a year away from seeing positive results. Salary levels also went up as compared to the prior year, since we now have a permanent General Manager in place. In addition to Repairs and maintenance in in this budget, we are proceeding with two larger projects which will be completed by FY2022 resulting in the spending to increase dramatically over the year by over \$52 million.

Debt service will increase from \$3,990,000 to \$4,798,026 due to the \$12,000,000 I-Bank loan that we will receive in May.

The Capital Outlay effort for 2019 will be focused on the Secondary Treatment Upgrade and Recycled Water Expansion projects; however other equipment purchases, major repairs, planning for future projects and accumulation of funding for large projects will continue.

Sincerely.

Robert D. Ruiz, CPA Administrative Services Manager Mike Prinz, PE General Manager

Annual Operating Budget Fiscal Year 2019-2020



Board of Directors
Craig K. Murray, President
Rabi Elias, Vice President
Megan Clark, Board Member
Judy Schriebman, Board Member
Crystal Yezman, Board Member

Prepared under the direction of:

Mike Prinz,

General Manager

With the aid of:
Robert D. Ruiz,
Administrative Services Manager



Revised Annual Budget Timeline and Adoption Schedule

2019-2020 Budget

TALLET.	Taninan Dirimon	2019-2020 Budge					
			01-1	Date			
Item	Task	Date	Status	Completed	Progress Report		
1	Budget Kickoff Meeting	Tuesday, February 5, 2019	Complete	2/5/2019	 Manager's Meeting		
			•		Y Y		
2	Preliminary Budget Review with Managers	Tuesday, March 5, 2019	Complete	3/5/2019	Manager's Meeting		
3	Sewer Charge Survey Data Gathered by Bartle Wells	Friday, March 1, 2019	Pending				
4	Budget Revision to Managers for review	Wednesday, March 13, 2019	Complete	3/15/2019	1 on 1 meeting with managers		
****	and the state of t		Joinploto	3/10/2010	Ton Thousang With Humagoro		
5	Draft of 218 Notice for Sewer Charge Rates to Board	Thursday, March 14, 2019	Complete	3/14/2019	Board Meeting		
	Final draft of 218 Notice for Sewer Charge Rates to Board						
6	for Approval	Thursday, March 28, 2019	Pending		Board Meeting / Move to April 11		
7	Board to Set Budget and Sewer Service Rates Public Hearings Date	Thursday, March 28, 2019	Pending	n	Board Meeting		
	Troumge Bate	Thursday, Waren 20, 2010	1 Chaing		Board Meeting		
		(1)					
8	Prepare preliminary Sewer Rate Calculations	Early April ⁽¹⁾	Complete				
9	Budget Workshop with the Board - Special Meeting (2)	Friday, April 12, 2019	Pending		Proposed special meeting 9 am to 11 am.		
		×					
10	218 Notices Mailed to Property Owners (3)	Tuesday, April 23, 2019	Pending				
10	210 Honord Mailed to 1 Topolty Owners	1 4634ay, April 20, 2019	rending				
11	Finalize Budget for Employee Costs based on CPI Data	Thursday, May 9, 2019	Pending				
	Publication of Legal ads for Budget and Sewer Rates	Last week of May/First week of					
12	Public Hearing	June	Pending				
12	Final Deview of the Droft Budget with the heard (4)	Thursday May 16, 2010	Danding		Deced Marking / Decided Board Marking D		
13	Final Review of the Draft Budget with the board ⁽⁴⁾	Thursday, May 16, 2019	Pending	1	Board Meeting / Revised Board Meeting Date		
14	Budget / Public Hearing (4)	Thursday, June 6, 2019	Pending		Board Meeting / Revised Board Meeting Date		

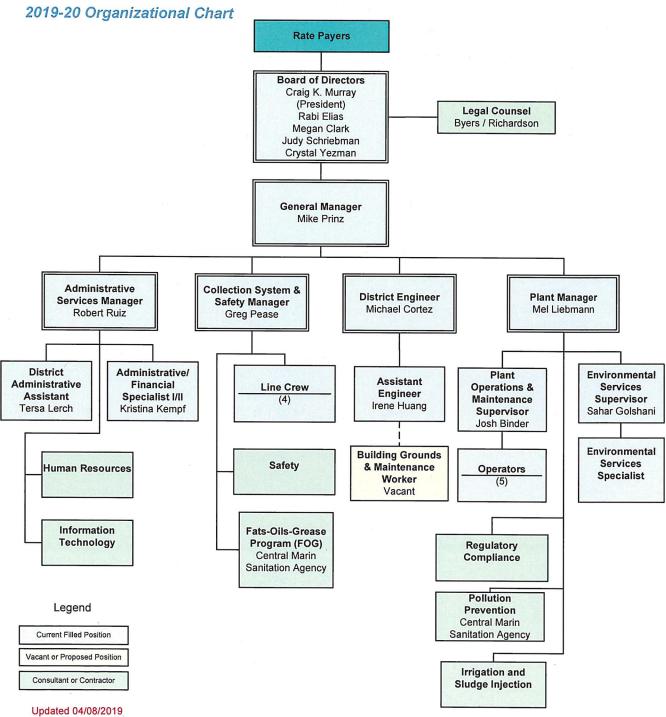
⁽¹⁾ Timing dependent on MMWD providing the data.

⁽²⁾ Proposed special meeting on Friday April 12.

⁽³⁾ Minimum time is 45 days in advance of public hearing date of June13th. The deadline would be April 30th.

⁽⁴⁾ Board meetins were changed on 04/11/19 from the 2nd and 4th Thursday to the 1st and 3rd Thursday.







LAS GALLINAS VALLEY SANITARY DISTRICT 2019-20 REVENUE & FUNDS BUDGET PRESENTED APRIL 12, 2019

FUNDS AVAILABLE	2016-17 Final Actual	2017-18 Final Actual	2018-19 Projected Actual	2019-2020 Proposed Budget	Change	% Change
OPERATING REVENUE						
User Charges	\$ 13,059,850	\$ 13,634,548	\$ 14,381,349	\$ 14,602,912	\$ 221,563	1.54%
Educational Revenue Augmentation Fund	366,078	372,411	319,000	325,000	\$ 6,000	1.88%
Recycled Water	45,548	61,080	39,000	42,000	\$ 3,000	7.69%
Franchise Fees	25,000	25,000	70,000	149,422	\$ 79,422	113.46%
Inspections/Permits/Application Fee	8,957	11,678	22,357	8,500	\$ (13,857)	-61.98%
Interest	532	425	531	500	\$ (31)	-5.85%
Interest on Reserves	72,856	269,180	375,000	400,000	\$ 25,000	6.67%
Suppl. Property Tax Assess.	15,409	27,670	13,000	16,000	\$ 3,000	23.08%
Homeowner Property Tax Relief	4,363	4,354	3,703	4,300	\$ 597	16.11%
Private Sewer Lateral Assistance Program	76,027	101,368	78,678	80,000	\$ 1,322	1.68%
Miscellaneous Revenue	33,057	29,521	950		\$ (950)	-100.00%
Sale of Assets	(6,267)	29,012	86		\$ (86)	
Operating Transfer Out	1 (1872 - 1877	1 28 762	<u> </u>	<i>S</i> - 2 =	\$ -	0.00%
Total Operating Revenue	13,701,410	14,566,247	15,303,654	15,628,634	\$ 324,980	2.12%
OTHER SOURCES OF FUNDS						
CAPACITY RELATED FUNDS						
Annex and Capital Facility Charges	39,580	228,625			\$ -	0.00%
Interest on Connection Fees	451	242	124	300	\$ 176	141.15%
Total Capacity Related Revenue	40,031	228,867	124	300	\$ 176	141.15%
GENERAL CONSTRUCTION FUNDS						
Property Tax	856,873	890,205	888,555	875,000	\$ (13,555)	-1.53%
Operating Transfer In	£ 19.4	£075	39 HD (SEE SE)	Property Comment	\$ -	0.00%
	856,873	890,205	888,555	875,000	\$ (13,555)	-1.53%
OTHER SOURCES		1.04171		marish		
Marin Municipal Water District	436,837	455,057	463,145	463,353	\$ 208	0.04%
2017 Bond Sale	41,039,514	T 6 P 2 - 11			\$ 100 4 4 4 5 4 -	0.00%

LAS GALLINAS VALLEY SANITARY DISTRICT 2019-20 REVENUE & FUNDS BUDGET PRESENTED APRIL 12, 2019

FUNDS AVAILABLE	2016-17 Final Actual	2017-18 Final Actual	2018-19 Projected Actual	2019-2020 Proposed Budget	Change	% Change from PY
2019 Ibank Loan			12,000,000	·-	\$ (12,000,000)	-100.00%
Federal Grant	· · · · · ·	7-		847,150	\$ 847,150	0.00%
State Grant		362,033			\$ -	0.00%
	41,476,351	817,090	12,463,145	1,310,503	\$ (11,152,642)	-89.48%
UTILIZATION OF BOND FUNDS AND RESERVES						*
Reserves	366,256	-	-	112,669	\$ 112,669	
Private Sewer Lateral Assistance Funds	-	-	-	_	\$ *	
Prior Year Capital Project Carryover	4,046,259	1,359,494	-	10,592,150	\$ 10,592,150	0.00%
Construction Project Reserve		791,158		1,421,331	\$ 1,421,331	0.00%
Interest Earned on Unspent Bond Funds		567,986	709,744	580,000	\$ (129,744)	-18.28%
Transfers from Bond Fund	65,955	, · · · · · <u>-</u>	-	39,592,193	\$ 39,592,193	0.00%
Marin Lagoon Reserve Fund	-	13,580	74,000	74,000	\$ -	0.00%
Captains Cove Reserve Fund		236	2,695	2,695	\$ -	0.00%
Capital Facilities Fund	350,056	300,300			\$ -	0.00%
	4,828,526	3,032,754	786,439	52,375,039	\$ 51,588,600	6559.77%
					\$ -	
TOTAL FUNDS AVAILABLE FOR EXPENDITURES	\$ 60,903,191	\$ 19,535,163	\$ 29,441,917	\$ 70,189,476	\$ 40,747,559	138.40%

Annual Operating Budget Fiscal Year 2019-2020



BUDGET BY CATEGORY

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Expense Description	2016-17 Total Actual	2017-18 Total Actual	2018/19 Projected Actual	2019/20 Proposed Budget	Increase Over Projection	Percent Change from Prior Year
Total Employee Wages	2,523,313	2,762,763	2,676,030	3,037,263	\$ 361,233	13.50%
Total Employee Benefits	1,235,695	1,259,817	1,520,704	1,622,405	\$ 101,701	6.69%
Total Insurance Expense	146,770	145,909	159,950	173,542	\$ 13,592	8.50%
Total Repairs and Maintenance	353,808	466,690	323,441	601,000	\$ 277,559	85.81%
Total Small Tools & Supplies	324,387	260,533	351,377	392,123	\$ 40,746	11.60%
Total Contracted Services	719,755	685,508	742,397	790,100	\$ 47,703	6.43%
Total Utilities	351,917	203,649	197,016	197,805	\$ 789	0.40%
Total General & Administrative	271,179	342,752	283,452	340,870	\$ 57,418	20.26%
OPERATING EXPENSE TOTALS	5,926,824	6,127,621 3.39%	6,254,366 2.07%	7,155,108 14.40%	\$ 900,742	14.40%

Employee Wages & Benefits Expenses

Expense Description	2016-17 Total Actual	2017-18 Total Actual	2018/19 Projected Actual	2019/20 Proposed Budget	Increase Over Projection	Percent Change from Prior Year
Regular Staff Salaries	2,252,470	2,458,142	2,390,813	2,761,056	\$ 370,243	15.49%
Over Time	87,008	83,452	96,875	75,796	(21,078)	-21.76%
Vacation and Sick Accrual	51,592	67,515	38,338	39,000	662	1.73%
Stand By	76,396	78,263	92,388	87,030	(5,358)	-5.80%
Directors Salary	55,847	75,391	57,616	74,380	16,765	29.10%
Directors Benefits	9,000	8,400	9,857	5,690	(4,167)	-42.27%
Payroll Taxes	178,182	191,210	186,852	208,702	21,850	11.69%
Group Life Insurance	5,462	5,683	5,907	6,094	187	3.16%
PERS	350,789	340,354	533,133	592,455	59,322	11.13%
Health Insurance	531,839	526,814	601,047	580,676	(20,371)	-3.39%
Dental Insurance	17,479	21,551	24,575	19,200	(5,375)	-21.87%
Vision Insurance	2,019	2,324	3,039	2,752	(287)	-9.43%
Long Term Disability	17,786	19,686	21,517	23,051	1,534	7.13%
Auto Allowance	12,730	10,338	9,257	19,259	10,001	108.04%
Commute Stipend	28,037	28,845	32,834	35,626	2,792	8.50%
Payroll Processing	9,657	9,466	10,317	10,500	183	1.78%
Conferences	46,090	64,232	40,561	76,000	35,439	87.37%
Mileage and Travel P	5,881	8,025	9,379	10,800	1,421	15.15%

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Employee Wages & Benefits Expenses

	Actual	Actual	Budget	Projection	Change from Prior Year
2,481	6,616	6,899	6,000	(899)	-13.03%
18,263	16,273	25,530	25,600	70	0.27%
3,759,008	4,022,580	4,196,734	4,659,668	462,934	11.03%
	18,263	18,263 16,273	18,263 16,273 25,530	18,263 16,273 25,530 25,600	18,263 16,273 25,530 25,600 70

Insurance Expenses

Expense Description	2016-17 Total Actual	2017-18 Total Actual	2018/19 Projected Actual	2019/20 Proposed Budget	Increase Over Projection	Percent Change from Prior Year
Workers' Comp Insurance	41,785	41,159	46,000	48,245	\$ 2,245	4.88%
Unemployment Insurance		-		-		
Pooled Liability Insurance	103,753	103,800	113,000	124,300	11,300	10.00%
Fidelity Bond	1,232	950	950	998	48	5.00%
Total Insurance Expense	146,770	145,909	159,950	173,542	13,592	8.50%

Repairs and Maintenance Expense

Expense Description	2016-17 Total Actual	2017-18 Total Actual	2018/19 Projected Actual	2019/20 Proposed Budget	Increase Over Projection	Percent Change from Prior Year
Vehicle Parts & Maintenance	42,093	52,880	63,877	51,500	\$ (12,377)	-19.38%
Building maintenance	12,117	15,317	5,701	35,000	\$ 29,299	513.96%
Grounds Maintenance	7,161	21,410	25,373	40,000	\$ 14,627	57.65%
Power Generation Maint & Repair	3,748	2,418	57,241	75,000	\$ 17,759	31.02%
Reclamation Maintenance			6,609	25,000	\$ 18,391	278.27%
Equipment Maintenance	50,442	35,848	75,797	115,000	\$ 39,203	51.72%
Equipment Repair	71,465	72,211	33,456	104,500	\$ 71,044	212.35%
Capital Repairs/Replacements	166,782	266,606	55,387	155,000	\$ 99,613	179.85%
Total Repairs and Maintenance	\$ 353,808	\$ 466,690	\$ 323,441	\$ 601,000	\$ 277,559	85.81%

Small Tools & Supplies Expense

Expense Description	2016-17 Total Actual	2017-18 Total Actual	2018/19 Projected Actual	2019/20 Proposed Budget	Increase Over Projection		Percent Change from Prior Year
Hypochlorite	45,585	39,888	59,970	54,000	\$ (5,970)	-9.95%
Bisulfite	57,425	35,755	51,121	46,000	\$ (5,121)	-10.02%
Miscellaneous Chemicals	88,131	62,975	109,738	117,000	\$	7,262	6.62%
General Operating Supplies	52,110	44,017	45,252	52,100	\$	6,848	15.13%
Fuel & Oil	26,380	23,420	28,494	29,673	\$	1,179	4.14%
Safety Equipment & Supplies	22,775	20,054	27,053	32,350	\$	5,297	19.58%
Safety Services	28,720	28,619	28,896	53,000	\$ 2	4,104	83.42%
Small Tools	3,261	5,805	854	8,000	\$	7,146	836.95%
Total Small Tools & Supplies	\$ 324,387	\$ 260,533	\$ 351,377	\$ 392,123	\$ 4	0,746	11.60%

Contract Services Expense

Expense Description	2016-17 Total Actual	2017-18 Total Actual	2018/19 Projected Actual	2019/20 Proposed Budget	Increase Over	Percent Change from Prior Year	
Outside Services	17,111	16,721	18,968	69,500	\$ 50,532	266.40%	
Pollution Prevention Program	16,905	12,264	10,264	12,500	\$ 2,236	21.79%	
Lab Contract Services	50,748	37,425	38,000	43,000	\$ 5,000	13.16%	
Special Monitoring/Pilot Testing Janitorial	2,800 9,771	- 11,557	- 17,500	- 15,000	\$ - \$ (2,500)) -14.29%	
Aquatic Review	3,536	3,421	3,438	3,800	\$ 362	10.53%	
Uniform Service	4,913	6,005	6,446	6,500	\$ 54	0.83%	
Damage Claim	992	407	19,673	10,000	\$ (9,673)	-49.17%	
Sludge Disposal (Inject)	47,984	67,573	67,565	69,500	\$ 1,935	2.86%	
Regulatory Consultant (Environmental)	158,591	80,414	168,478	177,300	\$ 8,822	5.24%	
Engineering Consultant (General Small	27,337	73,106	15,767	15,000	\$ (767)	-4.86%	
Lateral Rehab Assistance Program C	116,091	52,406	95,000	100,000	\$ 5,000	5.26%	
Legal C	195,643	197,981	120,000	120,000	\$ -	0.00%	
Audit C	30,570	25,570	25,635	28,000	\$ 2,365	9.23%	
Consultants	36,763	100,658	135,662	120,000	\$ (15,662)	-11.54%	
Total Contracted Services	719,755	685,508	742,397	790,100	\$ 47,703	6.43%	

Utilities Expense

	2016-17 Total	2017-18 Total	2018/19 Projected	2019/20 Proposed	Increase Over		Percent Change from
Expense Description	Actual	Actual	Actual	Budget	Projection		Prior Year
Utility Power	314,316	161,943	153,485	154,300	\$	815	0.53%
Telephone	32,704	33,072	35,286	33,505	\$	(1,781)	-5.05%
Water	4,897	8,634	8,245	10,000	\$	1,755	21.29%
Total Utilities	351,917	203,649	197,016	197,805	\$	789	0.40%

General & Administrative Expense

Expense Description		2016-17 Total Actual	2017-18 Total Actual	2018/19 Projected Actual	2019/20 Proposed Budget	rease Over	Percent Change from Prior Year	
Election	0	1,043	-	25,000	25,000	\$ -	0.00%	
Office Supplies	0	16,432	14,072	15,516	15,620	\$ 104	0.67%	
Computer Support and Supplies	0	40,418	121,468	78,427	84,500	\$ 6,073	7.74%	
Bank Charges	0	2,574	1,594	130	1,500	\$ 1,370	1051.32%	
User Charge Collection Fee	0	32,908	33,379	30,000	35,000	\$ 5,000	16.67%	
Publication and Legal Ads	0	13,779	12,128	11,400	15,000	\$ 3,600	31.58%	
Public Education and Outreach	0	33,462	34,037	40,000	65,000	\$ 25,000	62.50%	
Taxes, Other	0	7,766	8,917	4,438	9,000	\$ 4,562	102.79%	
Memberships		44,083	44,810	44,374	49,500	\$ 5,126	11.55%	
Permits		48,604	55,985	20,253	23,250	\$ 2,997	14.80%	
Fines		9,000	u grisa — g — T-g	001910 12 150	oarsen e -	\$ dia e e		
Rents and Leases		21,008	16,362	12,896	16,500	\$ 3,604	27.94%	
Miscellaneous expense		102		1,016	1,000	\$ (16)	-1.57%	
Total General & Administrative		271,179	342,752	283,452	340,870	\$ 57,418	20.26%	

LAS GALLINAS VALLEY SANITARY DISTRICT 2019-20 DEBT SERVICE BUDGET PRESENTED APRIL 12, 2019

							To	tal Payout	ı	nterest
		2016-17		2017-18		2018-19	2	019-20	2	019-20
	Source	Total		Total		Projected	Pr	oposed	Pr	oposed
	of Funds	Actual		Actual		Actual	E	Budget	В	Budget
2005 Certificates of Participation/ Refunded 2014	Gen Fund	\$ 689,876	\$	697,963	\$	690,473	\$	692,488	\$	137,488
2019 lBank Loan	Loan Reserve							803,446		331,192
2010 State Revolving Fund Loan	Gen Fund	285,464		285,464		285,464		285,464		83,564
2011 Bank of Marin Loan	Gen Fund	332,681		332,682		332,682		332,681		112,764
2012 Bank of Marin Loan	Gen Fund	235,346		235,346		235,346		235,346		20,113
2017 Revenue Bonds (1)	Loan Reserve			2,369,505		2,446,600	. 2	2,448,600	1	,458,600
		\$ 1,638,401	\$	3,920,960	<u>\$</u>	3,990,565	\$ 4	1,798,026	\$ 2	,143,721
						2018-19	:	2019-20	2	2019-20
						Total Payout	То	tal Payout	I	nterest
				Fund		1,543,965		1,545,980		353,929
			Loa	n Reserve		2,446,600		3,252,046		1,789,792
					_	3,990,565		4,798,026		2,143,721
								2,654,304		

⁽¹⁾ Includes treatment plant upgrade, recycled water treatment plant expansion and operations control center.

⁽²⁾ Per Board action on May 25, 2017, the amounts collected for the treatment plant upgrade and operations control center projects prior to the bonds being issued will be reclassified as Reserves and are reflected in the Reserve Budget for all years presented.

Annual Operating Budget Fiscal Year 2019-2020



BUDGET BY DEPARTMENT

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Summary Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

Proposed

		Jul '18 - Mar 19	Annual Budget	Budget	Over LY Bgt
Ordinary	Income/Expense				
- 1	Income				
	100-Administration	7,431,740.83	36,138,058.00	63,447,890.14	75.57%
	125-Engineering	-266,169.48	-539,817.00	-721,005.50	33.56%
	150-Board	-64,164.57	-121,200.00	-119,670.31	-1.26%
	200-Collections	-1,662,693.38	-6,003,777.00	-1,647,454.84	-72.56%
	300-Pump Stations	-316,004.96	-2,669,431.00	-252,200.00	-90.55%
	350-Captains Cove	-6,415.90	-270.00	-270.00	0.00%
	360-Marin Lagoon	-31,432.03	5,312.00	44,312.00	734.19%
	400-Laboratory	-199,138.55	-333,794.00	-376,778.66	12.88%
	500-Reclamation	-147,785.55	0.00	-662,861.26	100.00%
	600-Plant-Treatment	-1,835,466.97	-11,024,407.00	-27,488,477.63	149.34%
8	650-Recycled Water	-57,507.44	-5,769,010.00	-3,487,656.45	-39.54%
	900-Other	-15,868.00	0.00	0.00	0.00%
Net Income		2,829,094.00	9,681,664.00	28,735,827.50	196.81%

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

Proposed

			rioposeu	
	Jul '18 - Mar 19	Annual Budget	Budget C	ver LY Bgt
Ordinary Income/Expense			Р	
Income				
9000 · Property Tax Revenue	529,358.72	870,000.00	875,000.00	0.57%
9040 · Supp. Assmnts - Property Tax	13,078.68	16,000.00	16,000.00	0.00%
9046 · ERAF	229,873.91	320,000.00	325,000.00	1.56%
9011 · User Charge	8,365,349.28	14,179,250.00	14,562,162.00	2.70%
9010 · Federal and State Grants	0.00	0.00	0.00	0.00%
9880 · Recycled Water	0.00	0.00	0.00	0.00%
9881 · MMWD Reimbursement	0.00	463,145.00	463,353.00	0.04%
9021 · Franchise Revenue	15,793.15	70,000.00	149,421.73	113.46%
9022 · Permits and Inspection Fees	0.00	43,000.00	5,000.00	-88.37%
9773 · Miscellaneous Income	250.00	20,000.00	0.00	-100.00%
9100 · Reimb. for Lateral Repairs	48,320.92	80,000.00	72,000.00	-10.00%
9779 · Sale of Asset	50.00	0.00	0.00	0.009
9280 · HOPTR	2,160.30	4,300.00	4,300.00	0.009
9200 · Interest Income	332,157.75	736,300.00	980,800.00	33.219
9900 · Interfund Transfers In/Out	0.00	24,290,930.00	51,718,343.87	112.919
Total Income	9,536,392.71	41,092,925.00	69,171,380.60	68.33
Gross Profit	9,536,392.71	41,092,925.00	69,171,380.60	68.339
Expense				
1001 · Employee Costs	760,014.77	1,048,209.00	1,224,731.02	16.849
2059 · Insurance	32,836.50	158,950.00	173,542.25	9.189
2080 · Repairs and Maintenance	2,458.89	18,600.00	18,600.00	0.00
2320 · Outside Services	88,706.67	138,000.00	210,000.00	52.17
2362 · General Operating Supplies	2,198.34	3,500.00	3,500.00	0.00
2535.1 · Utilities	9,237.66	12,000.00	12,000.00	0.00
2389 · Misc Safety Exp - Lgvsd only	3,069.88	32,000.00	32,000.00	0.00
2397 · Safety Contractor Services	0.00	30,000.00	0.00	-100.00°
2801 · Lateral Rehab Assistance Prog	0.00	0.00	0.00	0.00
2400 · General and Administrative	1,038,177.17	2,363,041.00	2,610,341.20	10.479
9920 · Reserve Uses	0.00	1,000,567.00	998,776.00	-0.189
Total Expense	1,936,699.88	4,804,867.00	5,283,490.47	9.96
Net Ordinary Income	7,599,692.83	36,288,058.00	63,887,890.14	76.06°
Other Income/Expense	**************************************	• • • • • • • • • • • • • • • • • • • •	**************************************	
Other Expense				
4000 · Construction Projects	167,952.00	150,000.00	440,000.00	193.339
Total Other Expense	167,952.00	150,000.00	440,000.00	193.339

100-Admin Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

7:27 AM 03/21/19 Accrual Basis

Net Other Income Net Income

Jul '18 - Mar 19	Annual Budget
-167,952.00	-150,000.00
7,431,740.83	36,138,058.00

Over LY Bgt
193.33%
75.57%

125-Engineering Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

Proposed

7:27 AM 03/21/19 Accrual Basis

Over LY Bgt Jul '18 - Mar 19 **Annual Budget Budget** Ordinary Income/Expense Income 9010 · Federal and State Grants 0.00 0.00 0.00 0.00% 9023 · Connection Fees 16,687.80 0.00 0.00 0.00% 9024 · Application Fees 1,000.00 0.00 0.00 0.00% 9773 · Miscellaneous Income 950.00 0.00 0.00% 0.00 **Total Income** 18,637.80 0.00 0.00 0.00% **Gross Profit** 18,637.80 0.00 0.00 0.00% Expense 1001 · Employee Costs 272,230.50 515,217.00 512,455.50 -0.54% 2080 · Repairs and Maintenance 0.00 1,100.00 1,100.00 0.00% 0.00 2249 · Small Tools 1,000.00 1,000.00 0.00% 2320 · Outside Services-Scanning 0.00 0.00 20,000.00 100.00% 2356 · Engineering 4,049.00 15,000.00 68,000.00 353.33% 2362 · General Operating Supplies 417.95 500.00 1,000.00 100.00% 2535.1 · Utilities 1,364.63 2,000.00 2,000.00 0.00% 2389 · Misc Safety Exp - Lgvsd only 207.09 0.00 350.00 100.00% 202.00% Conference legal ads 2400 · General and Administrative 6,440.43 5,000.00 15,100.00 284,709.60 539,817.00 621,005.50 **Total Expense** 15.04% -539,817.00 -621,005.50 **Net Ordinary Income** -266,071.80 15.04% Other Income/Expense Other Expense 4000 · Construction Projects 97.68 100,000.00 100.00% 97.68 0.00% **Total Other Expense** -97.68 0.00 0.00 0.00% **Net Other Income** -266,169.48 -539,817.00 -721,005.50 33.56% **Net Income**

150-Board Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

Proposed

The state of the s	LY Bgt
Ordinary Income/Expense	
Expense	
1001 · Employee Costs 42,748.59 87,100.00 85,570.31	-1.76%
2320 · Outside Services 2,723.50 0.00 0.00	0.00%
2362 · General Operating Supplies 2,922.99 5,600.00 5,600.00	0.00%
2400 · General and Administrative 15,769.49 28,500.00 28,500.00	0.00%
Total Expense 64,164.57 121,200.00 119,670.31	-1.26%
Net Ordinary Income -64,164.57 -121,200.00 -119,670.31	-1.26%
Net Income -64,164.57 -121,200.00 -119,670.31	-1.26%

200-Collections Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

		March 2019	Proposed	
	Jul '18 - Mar 19	Annual Budget	Budget	Over LY Bgt
Ordinary Income/Expense		μ.		
Income				
9023 · Connection Fees	0.00	0.00	0.00	0.00%
9022 · Permits and Inspection Fees	2,034.00	0.00	2,000.00	100.00%
9773 · Miscellaneous Income	0.00	0.00	0.00	0.00%
9100 · Reimb. for Lateral Repairs	8,678.09		8,000.00	100.00%
Total Income	10,712.09	0.00	10,000.00	100.00%
Gross Profit	10,712.09	0.00	10,000.00	100.00%
Expense				
1001 · Employee Costs	450,144.71	741,540.00	827,319.15	11.57%
2080 · Repairs and Maintenance	35,372.44	53,000.00	102,000.00	92.45%
2111 · Pollution Prevention Sahar	1,985.51	7,500.00	7,500.00	0.00%
2249 · Small Tools	331.83	5,000.00	5,000.00	0.00%
2320 · Outside Services	3,564.63	2,500.00	2,500.00	0.00% Du-All
2330 · Damage Claims	11,475.91	10,000.00	10,000.00	0.00% this is the deductible
2356 · Engineering	11,442.08	0.00	18,000.00	100.00%
2362 · General Operating Supplies	588.61	1,000.00	1,000.00	0.00%
2535.1 · Utilities	1,966.90	3,000.00	3,000.00	0.00%
2501 · Fuels	9,467.06	12,800.00	14,435.69	12.78%
2389 · Misc Safety Exp - Lgvsd only	9,756.77	0.00	0.00	0.00%
2397 · Safety Contractor Services	16,856.00		53,000.00	100.00%
2801 · Lateral Rehab Assistance Prog	51,216.00	219,861.00	100,000.00	-54.52%
2400 · General and Administrative	16,177.75	3,000.00	18,700.00	523.33%
Total Expense	620,346.20	1,059,201.00	1,162,454.84	9.75%
Net Ordinary Income	-609,634.11	-1,059,201.00	-1,152,454.84	8.80%
Other Income/Expense				
Other Expense				
4000 · Construction Projects	1,053,059.27	4,369,576.00	0.00	-100.00%
4200 · Capacity and Effluent Quality	0.00	575,000.00	495,000.00	-13.91%
Total Other Expense	1,053,059.27	4,944,576.00	495,000.00	-89.99%
Net Other Income	-1,053,059.27	-4,944,576.00	-495,000.00	-89.99%
Net Income	-1,662,693.38	-6,003,777.00	-1,647,454.84	-72.56%

300-Pump Stations Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

Proposed

	Jul '18 - Mar 19	Annual Budget	Budget	Over LY Bgt
Ordinary Income/Expense				
Income				
9200 · Interest Income	229.20		0.00	0.00%
Total Income	229.20		0.00	0.00%
Gross Profit	229.20		0.00	0.00%
Expense				
1001 · Employee Costs	6,938.86		0.00	0.00%
2080 · Repairs and Maintenance	33,177.90	83,000.00	83,000.00	0.00%
2249 · Small Tools	33.95			0.00%
2362 · General Operating Supplies	0.00	1,000.00	1,000.00	0.00%
2535.1 · Utilities	65,726.60	64,200.00	64,200.00	0.00%
2400 · General and Administrative	734.00	4,000.00	4,000.00	0.00%
Total Expense	106,611.31	152,200.00	152,200.00	0.00%
Net Ordinary Income	-106,382.11	-152,200.00	-152,200.00	0.00%
Other Income/Expense				
Other Expense				
4000 · Construction Projects	197,759.90	1,838,145.00	0.00	-100.00%
4200 · Capacity and Effluent Quality	11,862.95	679,086.00	100,000.00	-85.27%
Total Other Expense	209,622.85	2,517,231.00	100,000.00	-96.03%
Net Other Income	-209,622.85	-2,517,231.00	-100,000.00	-96.03%
Net Income	-316,004.96	-2,669,431.00	-252,200.00	-90.55%

350-Captains Cove Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

			Proposed	
	Jul '18 - Mar 19	Annual Budget	Budget	Over LY Bgt
Ordinary Income/Expense				
Income				
9011 · User Charge	0.00	16,000.00	16,000.00	0.00%
9200 · Interest Income	40.40	0.00	0.00	0.00%
9900 · Interfund Transfers In/Out	0.00	2,695.00	2,695.00	0.00%
Total Income	40.40	18,695.00	18,695.00	0.00%
Gross Profit	40.40	18,695.00	18,695.00	0.00%
Expense				
1001 · Employee Costs	2,013.16	3,360.00	3,360.00	0.00%
2080 · Repairs and Maintenance	0.00	8,800.00	8,800.00	0.00%
2362 · General Operating Supplies	0.00	0.00	0.00	0.00%
2535.1 · Utilities	4,443.14	6,805.00	6,805.00	0.00%
Total Expense	6,456.30	18,965.00	18,965.00	0.00%
Net Ordinary Income	-6,415.90	-270.00	-270.00	0.00%
Net Income	-6,415.90	-270.00	-270.00	0.00%
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360-Marin Lagoon Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

Proposed

	Jul '18 - Mar 19	Annual Budget	Budget	Over LY Bgt
Ordinary Income/Expense				
Income				
9011 · User Charge	0.00	24,750.00	24,750.00	0.00%
9200 · Interest Income	188.80	0.00	0.00	0.00%
9900 · Interfund Transfers In/Out	0.00	74,000.00	74,000.00	0.00%
Total Income	188.80	98,750.00	98,750.00	0.00%
Gross Profit	188.80	98,750.00	98,750.00	0.00%
Expense				
1001 · Employee Costs	4,925.70	12,638.00	12,638.00	0.00%
2080 · Repairs and Maintenance	11,456.76	37,000.00	37,000.00	0.00%
2535.1 · Utilities	3,375.42	4,800.00	4,800.00	0.00%
Total Expense	19,757.88	54,438.00	54,438.00	0.00%
Net Ordinary Income	-19,569.08	44,312.00	44,312.00	0.00%
Other Income/Expense				
Other Expense				
4200 · Capacity and Effluent Quality	11,862.95	39,000.00	0.00	-100.00%
Total Other Expense	11,862.95	39,000.00	0.00	-100.00%
Net Other Income	-11,862.95	-39,000.00	0.00	-100.00%
Net Income	-31,432.03	5,312.00	44,312.00	734.19%

400-Laboratory Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

		maron 2010	Proposed	
	_ Jul '18 - Mar 19	Annual Budget	Budget	Over LY Bgt
Ordinary Income/Expense				
Income				
9022 · Permits and Inspection Fees	1,488.10	0.00	1,500.00	100.00%
Total Income	1,488.10	0.00	1,500.00	100.00%
Gross Profit	1,488.10	0.00	1,500.00	100.00%
Expense				
1001 · Employee Costs	156,610.61	251,794.00	279,878.66	11.15%
2080 · Repairs and Maintenance	3,819.21	2,500.00	14,000.00	460.00%
2111 · Pollution Prevention	350.00	5,000.00	5,000.00	0.00%
2117 · Lab Contract Services	23,035.24	40,000.00	40,000.00	0.00%
2320 · Outside Services	739.35	1,000.00	1,000.00	0.00%
2362 · General Operating Supplies	10,485.73	25,000.00	25,000.00	0.00%
2535.1 · Utilities	266.43	500.00	500.00	0.00%
2501 · Fuels	824.38		1,000.00	100.00%
2389 · Misc Safety Exp - Lgvsd only	572.85	0.00	0.00	0.00%
2400 · General and Administrative	3,922.85	8,000.00	11,900.00	48.75%
Total Expense	200,626.65	333,794.00	378,278.66	13.33%
Net Ordinary Income	-199,138.55	-333,794.00	-376,778.66	12.88%
Net Income	-199,138.55	-333,794.00	-376,778.66	12.88%

500-Reclamation Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

Proposed

			· · · · · · · · · · · · · · · · · · ·	
	Jul '18 - Mar 19	Annual Budget	Budget	Over LY Bgt
Ordinary Income/Expense				
Expense				
1001 · Employee Costs	881.57	0.00	1,511.26	100.00%
2080 · Repairs and Maintenance	1,036.14	0.00	47,500.00	100.00%
2331 · Reclamation Expenses	72,528.08	0.00	94,500.00	100.00%
2320 · Outside Services	5,529.50	0.00	3,800.00	100.00%
2356 · Engineering	600.40	0.00	0.00	0.00%
2535.1 · Utilities	2,578.07	0.00	2,000.00	100.00%
2400 · General and Administrative	535.33	0.00	550.00	100.00%
Total Expense	83,689.09	0.00	149,861.26	100.00%
Net Ordinary Income	-83,689.09	0.00	-149,861.26	100.00%
Other Income/Expense				
Other Expense				
4200 · Capacity and Effluent Quality	64,096.46	0.00	513,000.00	100.00%
Total Other Expense	64,096.46	0.00	513,000.00	100.00%
Net Other Income	-64,096.46	0.00	-513,000.00	100.00%
Income	-147,785.55	0.00	-662,861.26	100.00%

600-Plant-Treatment Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

Proposed

7:27 AM 03/21/19 Accrual Basis

Over LY Bgt Jul '18 - Mar 19 **Annual Budget Budget** Ordinary Income/Expense Income 9010 · Federal and State Grants 0.00 0.00 0.00 0.00% 0.00 **Total Income** 0.00 0.00 0.00% **Gross Profit** 0.00 0.00 0.00 0.00% **Expense** 1001 · Employee Costs 754,129.90 1,305,406.00 1,579,804.20 21.02% 2080 · Repairs and Maintenance 93,833.46 232,000.00 240,000.00 3.45% 2331 · Reclamation Expenses 0.00 0.00 0.00 0.00% 2101 · Chemicals and Lab Supplies 130,337.97 171,500.00 199,000.00 16.03% 3,651.63 2111 · Pollution Prevention 0.00 0.00 0.00% 2249 · Small Tools 190.00 2,000.00 2,000.00 0.00% 18,000.00 2320 · Outside Services 8,129.35 9,500.00 -47.22% 32,691.42 2356 · Engineering 159,300.00 159,300.00 0.00% 2362 · General Operating Supplies 8,536.07 12,000.00 12,000.00 0.00% 2535.1 · Utilities 54,995.80 92,500.00 92,500.00 0.00% 7,200.00 2501 · Fuels 9,721.61 14,236.88 97.73% 2389 · Misc Safety Exp - Lgvsd only 2,190.54 0.00 0.00 0.00% 2400 · General and Administrative 44,245.14 54,500.00 56,400.00 3.49% **Total Expense** 1,142,652.89 2,054,406.00 2,364,741.08 15.11% **Net Ordinary Income** -1,142,652.89 -2,054,406.00 -2,364,741.08 15.11% Other Income/Expense Other Expense 4000 · Construction Projects 553,371.95 8,616,010.00 24,362,736.55 182.76% 4200 · Capacity and Effluent Quality 139,442.13 353,991.00 761,000.00 114.98% 25,123,736.55 692,814.08 8,970,001.00 180.09% **Total Other Expense** -25,123,736.55 **Net Other Income** -692,814.08 -8,970,001.00 180.09% -1,835,466.97 -11,024,407.00 -27,488,477.63 149.34% **Net Income**

650-Recycled Water Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance

March 2019

Proposed

7:27 AM 03/21/19 Accrual Basis

	Jul '18 - Mar 19	Annual Budget	Budget	Over LY Bgt
Ordinary Income/Expense				
Income	*			
9010 · Federal and State Grants	0.00	847,150.00	847,150.00	0.00%
9880 · Recycled Water	120,021.94	42,000.00	42,000.00	0.00%
9881 · MMWD Reimbursement	308,231.76	0.00	0.00	0.00%
9200 · Interest Income	2,347.83	0.00	0.00	0.00%
Total Income	430,601.53	889,150.00	889,150.00	0.00%
Gross Profit	430,601.53	889,150.00	889,150.00	0.00%
Expense				
1001 · Employee Costs	17,016.15	14,000.00	14,000.00	0.00%
2080 · Repairs and Maintenance	22,744.79	9,000.00	24,000.00	166.67%
2101 · Chemicals and Lab Supplies	7,857.87	3,000.00	18,000.00	500.00%
2117 · Lab Contract Services	0.00	3,000.00	3,000.00	0.00%
2356 · Engineering	0.00	0.00	0.00	0.00%
2362 · General Operating Supplies	1,281.80	3,000.00	3,000.00	0.00%
2535.1 · Utilities	2,513.35	10,000.00	10,000.00	0.00%
2400 · General and Administrative	114,818.87	0.00	5,500.00	100.00%
Total Expense	166,232.83	42,000.00	77,500.00	84.52%
Net Ordinary Income	264,368.70	847,150.00	811,650.00	-4.19%
Other Income/Expense				
Other Expense				
4000 · Construction Projects	316,893.90	6,591,160.00	4,299,306.45	-34.77%
4200 · Capacity and Effluent Quality	4,982.24	25,000.00	0.00	-100.00%
Total Other Expense	321,876.14	6,616,160.00	4,299,306.45	-35.02%
Net Other Income	-321,876.14	-6,616,160.00	-4,299,306.45	-35.02%
Net Income	-57,507.44	-5,769,010.00	-3,487,656.45	-39.54%

900-Other Proposed Budget

Las Gallinas Valley Sanitary District Profit & Loss Budget Performance March 2019

Proposed

7:27 AM 03/21/19 Accrual Basis

Over LY Bgt Jul '18 - Mar 19 **Annual Budget Budget** Ordinary Income/Expense Expense 1509.4-Health 1001 · Employee Costs 11,630.00 0.00 Insurance Opeb 0.00 0.00% 0.00 2059 · Insurance 0.00 0.00 0.00% 2320 · Outside Services 0.00 0.00 0.00 0.00% 2362 · General Operating Supplies 0.00 0.00 0.00 0.00% 2535.1 · Utilities 0.00 0.00 0.00 0.00% 2389 · Misc Safety Exp - Lgvsd only 0.00 0.00 0.00 0.00% 0.00 2397-Safety Director 2397 · Safety Director Activities 2,408.00 0.00 0.00% 2716-Computer 0.00 Services 2400 · General and Administrative 1,830.00 0.00% 0.00 15,868.00 0.00 0.00 **Total Expense** 0.00% -15,868.00 0.00 **Net Ordinary Income** 0.00 0.00% -15,868.00 0.00 0.00 0.00% Net Income

2019-2020 CAPITAL PROJECTS SUMMARY

FUNDING SOURCE

												Carry	over			Gener	ral Fund	1	
DED LDW (C) (C)	DD 0.111				Device to the	4-2-1	1				· · · ·	2018-2019	Bond Fund		Bond Fund	Reserves	Reserves		1
DEPARTMENT	PROJ#	CAPITAL OUTLAY DESCRIPTION	Type	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	5 Year Total	Expenditures	Projects	Reserve	Grants	Reserve	(Allocated)	(Unallocated)	Total	Available
400 40141111570471041		A STATE OF THE STA	XI-57773	Previous Yr	Proposed									7				n a n l	100 - 2 1 2 1 6 F
100 ADMINISTRATION 4361	19100-01	PHONE SYSTEM	E	20,000							20,000							11.00	-1 ¹²
4306	19100-02	ROOF REPLACEMENT	R	107,480		1.0					107,480		5 ·					- 3	- /
4307	19100-03	HVAC SYSTEM REPLACEMENT	E	70,000						-	70,000							1 -	ii-
Finance	20100-01	INTEGRATED FINANCIAL SOFTWARE-ASM	5		100,000	25,000				125,000	. 5,555						100,000	100,000	125,000
4306 GM	20100-02	ADMINISTRATION BUILDING	F		100,000	200,000	200,000	5,000,000	4,600,000	10,100,000		19					100,000	100,000	10,100,000
GM	20100-03	GENERAL MANAGER AUTO	v		40,000					40,000		1 2 7 7					40,000	40,000	40,000
4362 GM	20100-04	MASTER PLAN (2018-19 Funds from Collections 19200-04)	С		200,000	300,000	300,000		-	800,000		-001	1.52		g.		200,000	200,000	
ADMINISTRATIO	ON SUMMARY			197,480	440,000	525,000	500,000	5,000,000	4,600,000	11,065,000		- "						1	
125-EGINEERING		a series and the series of the	45	98 4 1 1087	- 15 A	62.63							==			8 19 1 - 1		1	1 /
Engineering	20125-01	On-Call Construction Contract	С		100,000	100,000	100,000	100,000	100,000	500,000							100,000	100,000	500,000
200 COLLECTION SYSTEM												100		A. 0				1	1 - '
4377 Engineering	11200-03	JOHN DUCKETT SEWAGE MAIN CAPACITY AND STORAGE	_ [_	8,413,900		1,100,000	1,100,000			2,200,000	1,685,457	6,728,443						6,728,443	8,928,443
4153 Collections	19200-01	SEWER MAIN REHABILITATION - 2018	L	2,053,167								379,803		2.0	y2	-	A 1 1 2 1	379,803	**** *********************************
4153 Collections	20200-01	SEWER MAIN REHABILITATION -2020-2024	1		-	2,000,000	1,000,000	1,000,000	1,000,000	5,000,000		-				_	1 3	-	5,000,000
4153a Collections	17200-03	GIS SOFTWARE IMPLEMENTATION-UPGRADE EXISTING	S	1,740		5,000	5,000	5,000	5,000	20,000		1,740				1 12 985	7 7 77 7	1,740	
4153b Collections	18200-01	SEWER MAIN REHABILITATION 2018	- 1	8,580	18					-	1 4 4				= "			-	8,580
4240 Collections	19200-02	MANHOLE/ROD HOLE REPAIR AND REPLACEMENT	1 -	94,510	50,000	50,000	50,000	50,000	50,000	250,000					1		50,000	50,000	344,510
4488 Collections	19200-03	VACTOR	V	325,000						-		325,000			1		-	325,000	325,000
4808 Moved	19200-04	COLLECTIONS SYSTEM MASTER PLAN (Moved to Admin)	С	200,000	-					-		200,000						200,000	200,000
Engineering Collections	11200-03	Marinwood Trunk Sewer Repair	1		300,000					300,000							300,000	300,000	300,000
E-0-10-10-10-10-10-10-10-10-10-10-10-10-1	20200-03	VEHICLE - PER GUIDE DOG AGREEMENT	V	- 44 000 007	145,000	- 0.455.000	0.455.000	1 255 252		145,000						112,669	32,331	145,000	145,000
	STEM SUMMARY			11,096,897	495,000	3,155,000	2,155,000	1,055,000	1,055,000	7,915,000								1	
300 PUMP STATIONS/FRC														D.				1	1
4492	12300-05 14300-05	RAFAEL MEADOWS PUMP STATION	1	4 000 445	100,000	500,000				600,000							100,000	100,000	600,000
4801	19300-03	FORCE MAIN REPAIR/REPLACEMENT SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA)	S	1,838,145 27,099						-	_	1,838,145			-			1,838,145	
	19300-02	PUMP STATION PANEL UPGRADES AND REPLACEMENTS	R	27,099	-				-	-									27,099
4481	18360-01	MARIN LAGOON PUMP STATION	- 1	193,115								193,115			_		-	102 115	102 115
4801	18300-05	HAWTHORNE PUMP STATION FENCING-REPLACEMENT	R	75,000				-		-	_	75,000						193,115 75,000	193,115 75,000
4801	18300-06	TRASH PUMP 6"-EMERGENCY BYPASS PUMPS	E	97,500						-	1	'''						75,000	97,500
4801	18300-07	TRASH PUMP 8"-EMERGENCY BYPASS PUMPS	E	105,000						-									105,000
4265	18350-01	CAPTAINS COVE PUMP STATION UPGRADES-UPGRADE AL	R	29,765	100.000	500 000				-		29,765						29,765	29,765
PUMP STATION	S / FORCE MAINS S	UMMARY		2,365,624	100,000	500,000				600,000			1				,		
500 RECLAMATION	14500.00	MILLER OPERIC PERAIR MANUFAULA MORIEV														1	1	1	
4412 4412	11500-09 17500-05	MILLER CREEK - REPAIR, MAINTAIN & MODIFY MCINNIS MARSH RESTORATION	-	326,376 100.000	78,000					78,000	326,376	100000000000000000000000000000000000000					78,000	78,000	78,000
4412	21500-01	LEVEE MAINTENANCE	- i -	100,000			275,000		-	275,000		100,000						100,000	Name and Constitution
4332	18500-02	NORTH BAY WATER REUSE AUTHORITY AND	- 1	38,000			275,000			273,000			2				-	-	275,000
Plant	20500-01	PASTURE IRRIGATION PUMP REBUILDS	R	THE PARTY NAME OF STREET	40,000					40,000		-5					40,000	40,000	38,000 40,000
Plant	20500-02	STORAGE POND SLUICE GATE REPLACE OR REPAIR	R		30,000					30,000						20	30,000	30,000	30,000
Plant/Engineer	20500-03	ST. VINCENT PS. DISCHARGE PIPE LEVEE REPAIR	R		50,000					50,000					1	5	50,000	50,000	50,000
Plant	20500-04	SHARP SOLAR PANEL REPLACEMENT PROJECT	R		100,000					100,000					1		100,000	100,000	. 30 (0.00 (0
Plant Plant	20500-05	MARSH POND VEGETATION REMOVAL	-		150,000					150,000					1		150,000	150,000	150,000
Plant	20300-06	SPARE 10HP FLYGT SUBMERSIBLE PUMP BYPASS PUMP CONNECTION COMPONENTS AND PIPE	E E		10,000 40,000					10,000					I		10,000	10,000	
Engineering	20300-09	SMITH RANCH P.S. FLOW METER VAULT SUMP PUMP	E		15,000					40,000 15,000					I		40,000	40,000	40,000
RECLAMATION		The state of the s		464,376	513,000		275,000			788,000	-				I		15,000	15,000	15,000
600 TREATMENT PLANT	Theman									- 55,550					1			1	
	12600-02	PLANT IMPROVEMENTS 2018	1	840,000	71,000					71,000	118,860	704 440					74 000	700 4	
4225	12600-02	SECONDARY PLANT UPGRADES	T	8,616,010		12,707,500	2,961,060		1	40,031,297	3,724,272		4,891,738		24,362,737	2	71,000	792,140	
4161 Canopy/Engin	14600-04	BIOGAS ENERGY RECOVERY SYSTEM	I	247,498	-	,,	_,551,555				247,498		7,031,736		27,302,737			29,254,474	44,923,034
4161	19600-01	SUPERVISORY CONTROL AND DATA ACQUISITION	s	27,099						-	,.55				1			_	27,099
4161	19600-02	MISCELLANEOUS PLANT EQUIPMENT	E	12,500											I			-	12,500
Plant	20600-01	INFLUENT SCREEN OVERHAUL - 2	1		130,000					130,000					1		130,000	130,000	130,000
Plant	20600-02	LAB CABINET REHAB FOR DISHWASHER AND SINK	E		10,000					10,000		-			1		10,000	10,000	10,000
Engineering	20600-03	CANOPY INSTALLATION - CNG FUELING FLOW EQUALIZATION BASIN	F		150,000 400,000	3 000 000	1 500 000			150,000					1		150,000	150,000	
TREATMENT PL	Contract District	I LOW EQUALIZATION DAGIN	-	9,743,107	25,123,737	3,000,000 15,707,500	1,500,000 4,461,060			4,900,000 45,292,297							400,000	400,000	4,900,000
	AIT SUIVINARY			5,, 40, 107	20,120,707	10,101,000	7,701,000			45,232,231					1			1 - /	
4286	18650-02	TIV DIDING DEDAID		240,000								-			1			1 - /	1
1 1	19650-02	UV PIPING REPAIR SUPERVISORY CONTROL AND DATA ACQUISITION-	S	240,000 27,099						-					I		-	- /	240,000
4250 4501	16650-02	RECYCLED WATER FACILITY EXPANSION	1	6,591,160	4 200 200	2 242 500	E22 E40			7.004.040	EE0 7/7		0.000	6.17			-	-	27,099
4301	10000-02	THE TOLED WATER TAGILITY EAFAINGION	<u> </u>	0,381,160	4,299,306	2,242,500	522,540		-	7,064,346	552,747		6,038,413	847,150	4,299,306			11,184,869	13,102,759
				6,858,259	4,299,306	2,242,500	522,540			7.064.240					1			- /	-
TERTIARY FACIL	IIY SUMMARY	TOTALS	The San State of the Sa					6 155 000	F 755 000	7,064,346		40.700 15	40.000 :-:	6.17	00.000			-	
				30,725,743	31,071,043	22,230,000	8,013,600	Delant property and the second	5,755,000	145,949,286		10,592,150	10,930,150	847,150	28,662,043	112,669	2,296,331	53,440,494	A
		NEEDED FOR FUTURE INFRASTRUCTURE PROJECTS				4,280,000	3,030,000	6 155 000	5,755,000		6,852,691								

FUNDING SOURCE

Carryover

General Fund

2019-2020 CAPITAL PROJECTS SUMMARY

		- [1 [2018-2019	Bond Fund		Bond Fund	Reserves	Reserves		
DEPARTMENT PROJ#	CAPITAL OUTLAY DESCRIPTION	Type	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	5 Year Total	Expenditures	Projects	Reserve	Grants	Reserve	(Allocated)	(Unallocated)	Total	Available
	penditures by Category:	٠, ١		•						7	Captial Funding b	y Category:						
Cupiui 2.	Infrastructure	I	29,600,461	29,541,043							9,960,645	10,930,150	847,150	28,662,043	n - 1	879,000	51,278,989	
	Vehicle	v	325,000	185,000							325,000	-	-	-	112,669	72,331	510,000	
	Facility	F	-	650,000							-	-	-	-	-	650,000	650,000	
	Equipment	F	305,000	75,000							-	-	-	-	<u>-</u> ,	75,000	75,000	
	Software	S	83,037	100,000							1,740	=	-	-		100,000	101,740	
		D	212,245	220,000							104,765	- 4		-	-	220,000	324,765	
	Repair	C	200,000	300,000							200,000		-	-	_	300,000	500,000	
	Contract	C	200,000	555,555														
	Total Coultal Busi		30,725,743	31,071,043							10,592,150	10,930,150	847,150	28,662,043	112,669	2,296,331	53,440,494	
	Total Capital Proj	ects	30,723,743	31,071,043							-	-	-	-	_	-	- 7-	
			•													31,071,043		
	and the second second	ī	2010 10	2010 20	2020.21	2021.22	ľ									_		
	Allocation of Big Project Costs		2018-19	2019-20	2020-21	2021-22	Ļ											
		Alloc.	0 (1(010	24 262 727	12 707 500	2061.060	40 (47 207											
	SECONDARY PLANT UPGRADES	85.0%	8,616,010	24,362,737	12,707,500	2,961,060	48,647,307											
	RECYCLED WATER FACILITY EXPANSION	15.0%	6,591,160	4,299,306	2,242,500	522,540	13,655,506											
	T	otal	15,207,170	28,662,043	14,950,000	3,483,600	62,302,813											



2019 - 2020 PROPOSED BUDGET

2019-20 NOTEWORTHY BUDGET HIGHLIGHTS

- PROCEEDING WITH THE SECONDARY
 TREATMENT PLANT UPGRADE AND RECYCLED
 WATER EXPANSION PROJECTS
- SANITARY SEWER RATE AT \$927 (3.23% INCREASE)
- BUDGETED OPERATING REVENUE INCREASE OF \$324,980
- OPERATING EXPENSES INCREASE OF \$900,742
- STAFFING CHANGES ADD ONE POSITION

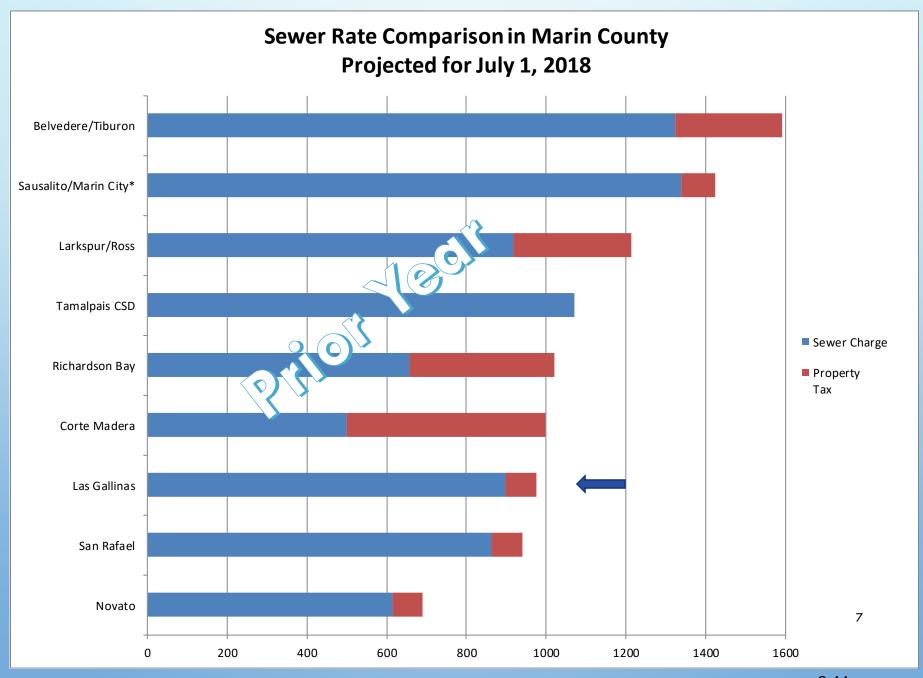
2019-20 NOTEWORTHY BUDGET HIGHLIGHTS

- 5 YEAR RATE STUDY, PROP 218
- 2 YEAR MOU EXTENSION
- \$300K TO START INFRASTRUCTURE MASTER PLAN
- \$100K ADMIN BUILDING DESIGN
- INSTALLATION OF FINANCIAL SOFTWARE
- INCREASED R&M DUE TO DEFERRED
 MAINTENANCE GROUNDS & EQUIPMENT

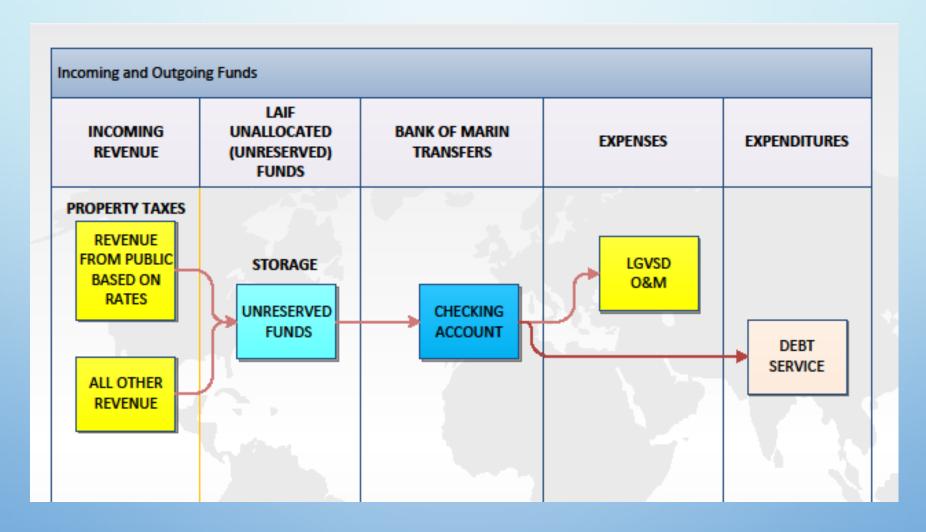
2019-20 NOTEWORTHY BUDGET HIGHLIGHTS

- CALPERS RATES INCREASE BY \$13K
- INSURANCE RATES INCREASED 10%
- INCREASE IN OUTREACH BY \$25K
- SAFETY CONTRACT INCREASED BY \$25K
- RECLAMATION EXPENSE UP BY \$65K

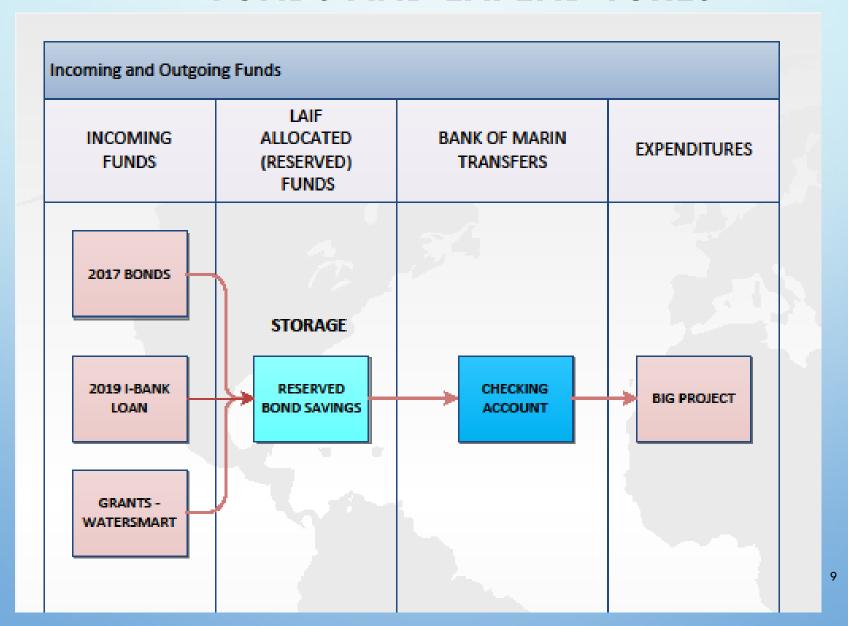




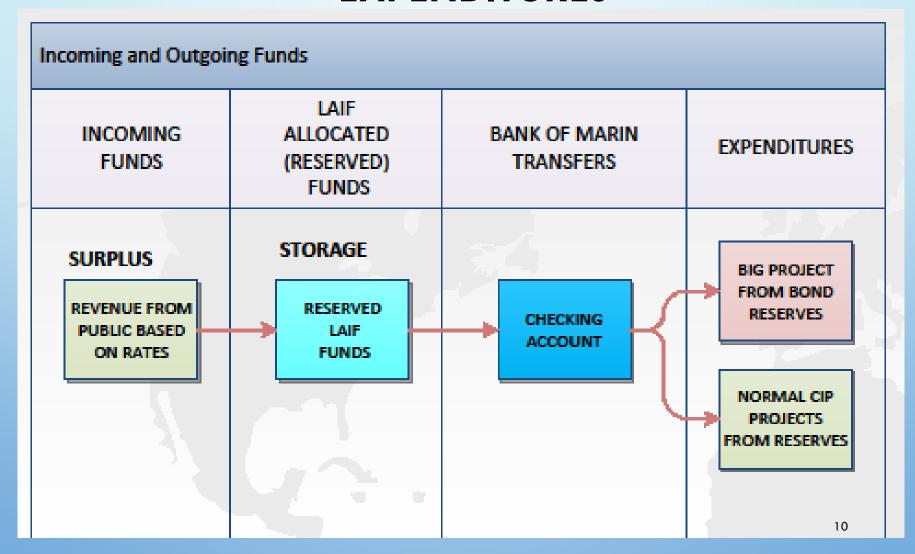
REVENUE AND EXPENSE



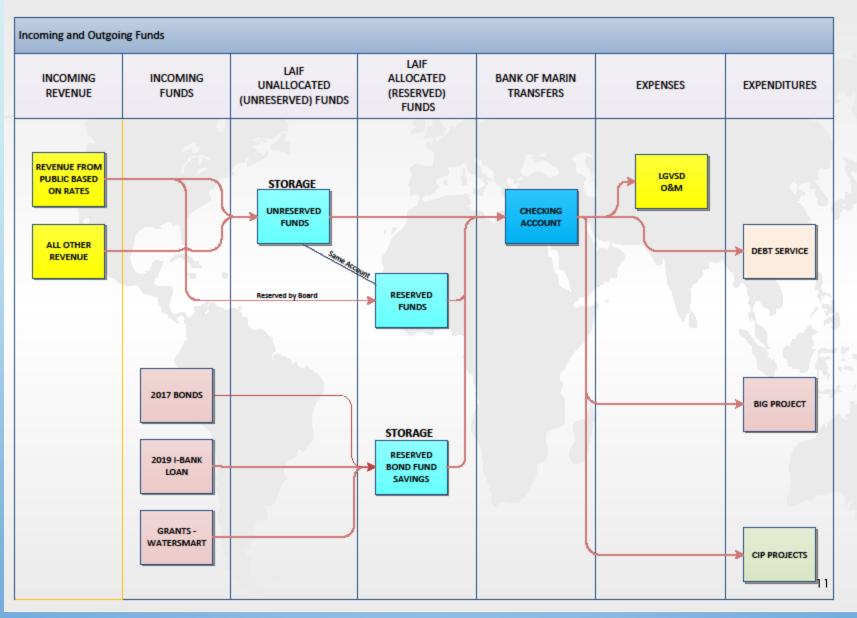
FUNDS AND EXPENDITURES



SURPLUS FUNDS AND EXPENDITURES



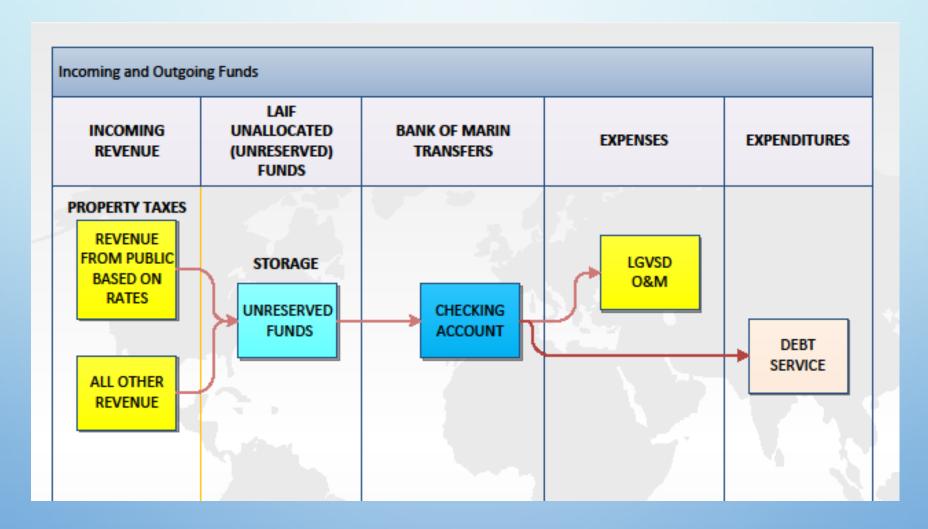
INCOMING AND OUTGOING



PROJECTED AND BUDGETED OPERATING REVENUE

	2018/19	2019/20
Revenue:	Projected Budget	Proposed Budget
Service charges	\$ 14,381,349	\$14,602,912
Property taxes	335,703	345,300
Recycled water fees	39,000	42,000
Franchise fees	70,000	149,422
Sewer lateral assistance program	78,678	80,000
Interest income	375,000	400,000
Permits, Inspections, Connections	23,924	9,000
Total Operating Revenue	\$ 15,303,654	\$15,628,634

REVENUE AND EXPENSE



Projected and Budgeted Capital Funds

2018/19	2019/20
Projected Budget	Proposed Budget

UTILIZATION OF BOND FUNDS AND RESERVES (LAIF FUNDS)

Construction Funds:

Bond fund in LAIF - Current	\$	- \$28,662,043
Bond fund in LAIF - Carryover		\$10,930,150
I-Bank Transfer to LAIF	12,000,	- 000

Construction Funds Carryover (Reserves):

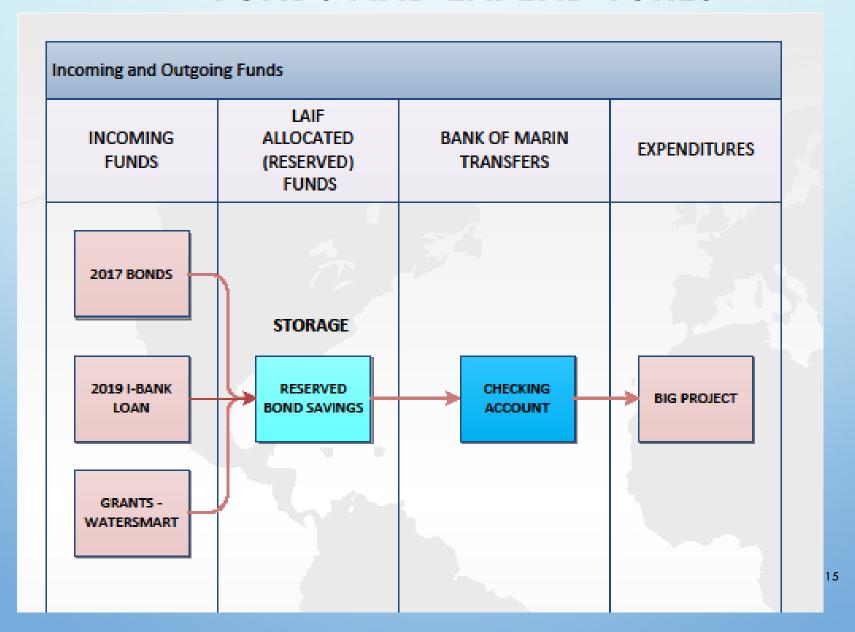
Capital Projects from LAIF - Current	888,555	2,409,000
Project carryover from LAIF		10,592,150
Interest Income -LAIF	709,868	580,300

OTHER SOURCES OF FUNDS

Grants	\$ -	\$ 847,150
MMWD Reimbursement	463,145	463,353
Pump Stations-ML & CC	76,695	76,695
Total Transfers	\$ 14,138,263	\$54,560,842
TOTAL COURCES OF ALL FUNDS	\$ 20 441 017	¢70.100.474

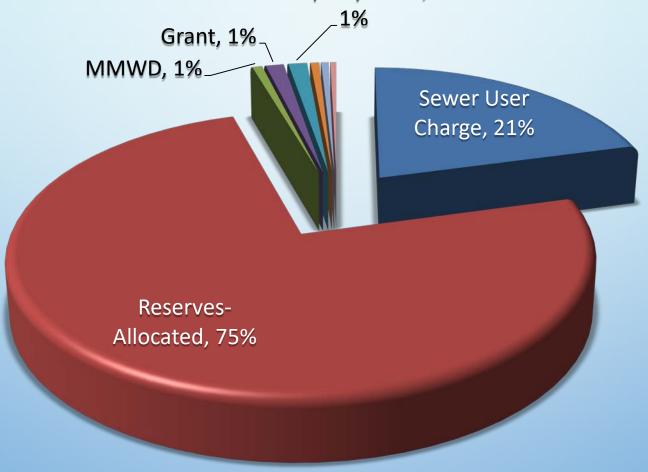


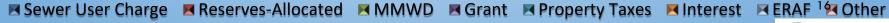
FUNDS AND EXPENDITURES

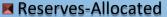


INCOMING FUNDS FOR 2019-2020

Property Taxes,

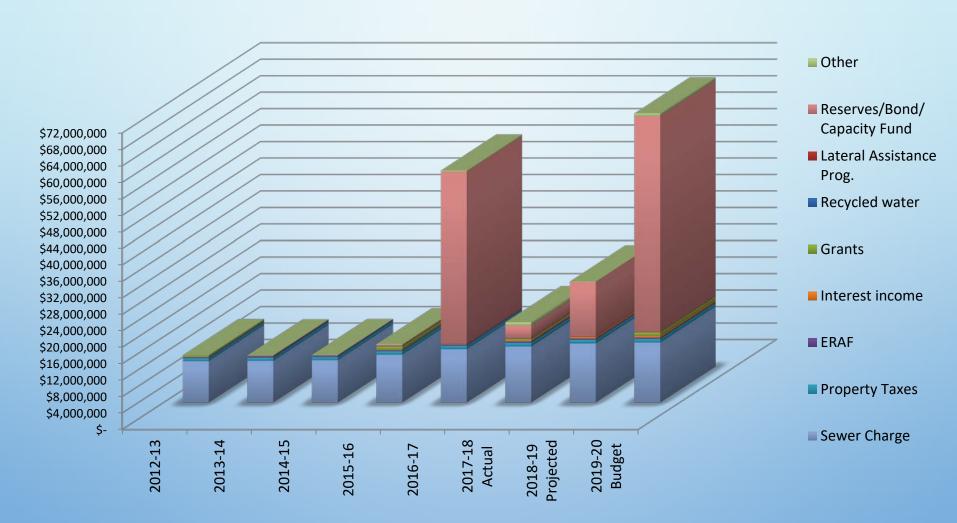








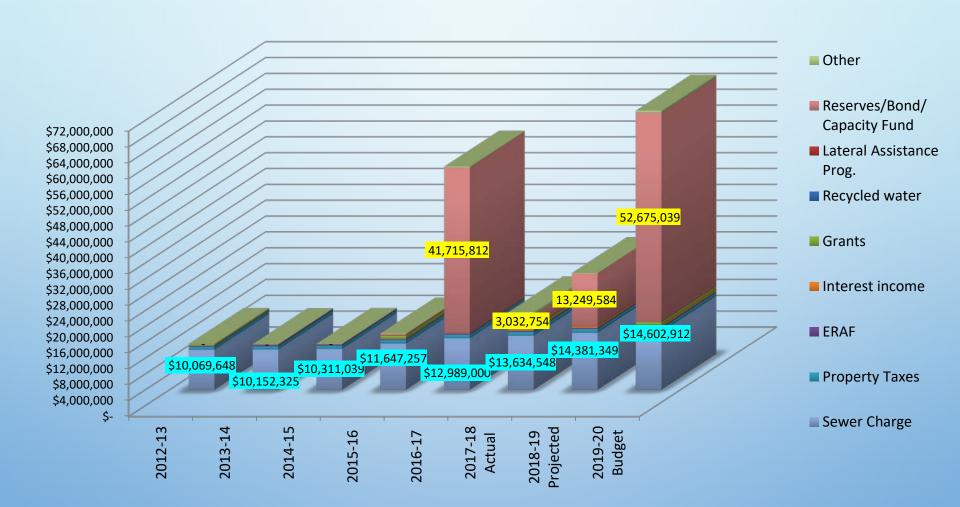
Fund Sources July 2013 to June 2020



Fund Sources July 2013 to June 2020



Fund Sources July 2013 to June 2020



SUMMARY OF 2019-20 BUDGETED OPERATIONS AND MAINTENANCE EXPENSES

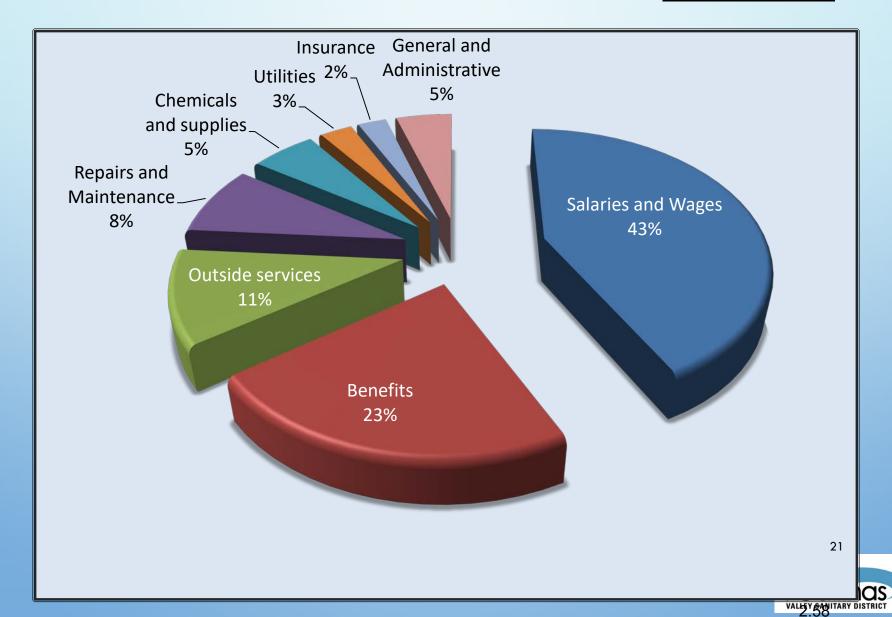
	2019-2020			\$ Change vs		% Change vs
Category	Proposed Budget			Prior Year		Prior Year
Salaries and Wages	\$	3,037,263	*	\$	361,233	13.50%
Benefits		1,622,405			101,701	6.69%
Outside services		790,100	**		47,703	8.50%
Repairs and Maintenance		601,000	***		277,559	85.81%
Chemicals and supplies		392,123			40,746	11.60%
Utilities		197,805			789	0.40%
Insurance		173,542			13,592	8.50%
General and Administrative		340,870			57,418	20.26%
	\$	7,155,108		\$	900,742	14.40%

^{*} The 9.26% increase was caused by a lower payroll in 17-18 due to 2 vacant position and 1 new position plus the 2 vacant position in the budget for 19-20. Once these positions are factored into the payroll equation, the payroll increase adjusts to 3.87%.

^{**} Includes legal, audit, lab services, consultants, regulatory support, sludge injection, safety services, user charge collection fees, janitorial, aquatic review.

^{***} R & M has been increased due to derferred maintenance on grounds & vehicles. This categroy also includes Levee Road, solar panel, purantenance on grounds & vehicles. This categroy also includes Levee Road, solar panel, purantenance on grounds & vehicles. This categroy also includes Levee Road, solar panel, purantenance on grounds & vehicles.

2019-20 BUDGETED OPERATIONS EXPENSES



Budgeted Operating Expenses 2019-20 Justifications:

	2019-2020	2018-2019	\$ Change vs	% Change vs
Category	Proposed Budget	Projection	Prior Year	Prior Year
Salaries and Wages	\$ 3,037,263	\$ 2,676,030	\$361,233	13.50%
Less: New Certs	(30,328)			
Less: Admin Vacancy	(76,895)			
Less: Operations Vacancies	(163,218)			
Net Salaries	2,766,822	2,676,030	90,792	3.393%
Outside Services Less:	\$ 790,100	\$ 742,397	\$ 47,703	6.426%
5 Year Rate Study	25,000	_		
Koff Comp Study	15,000	-		
Net Outside Services	750,100	742,397	7,703	1.038%

Budgeted Operating Expenses 2019-20 Justifications:

Expense Description	2016-17 Total Actual	2017-18 Total Actual	2018/19 Projected Actual	2019/20 Proposed Budget	Increase Over Projection	Percent Change from Prior Year
Vehicle Parts & Maintenance	42,093	52,880	63,877	51,500	\$ (12,377)	-19.38%
Building maintenance	12,117	15,317	5,701	35,000	\$ 29,299	513.96%
Grounds Maintenance	7,161	21,410	25,373	40,000	\$ 14,627	57.65%
Power Generation Maint & Repair	3,748	2,418	57,241	75,000	\$ 17,759	31.02%
Reclamation Maintenance	-	-	6,609	25,000	\$ 18,391	278.27%
Equipment Maintenance	50,442	35,848	75,797	115,000	\$ 39,203	51.72%
Equipment Repair	71,465	72,211	33,456	104,500	\$ 71,044	212.35%
Capital Repairs/Replacements	166,782	266,606	55,387	155,000	\$ 99,613	179.85%
Total Repairs and Maintenance	\$353,808	\$466,690	\$323,441	\$601,000	\$ 277,559	85.81%

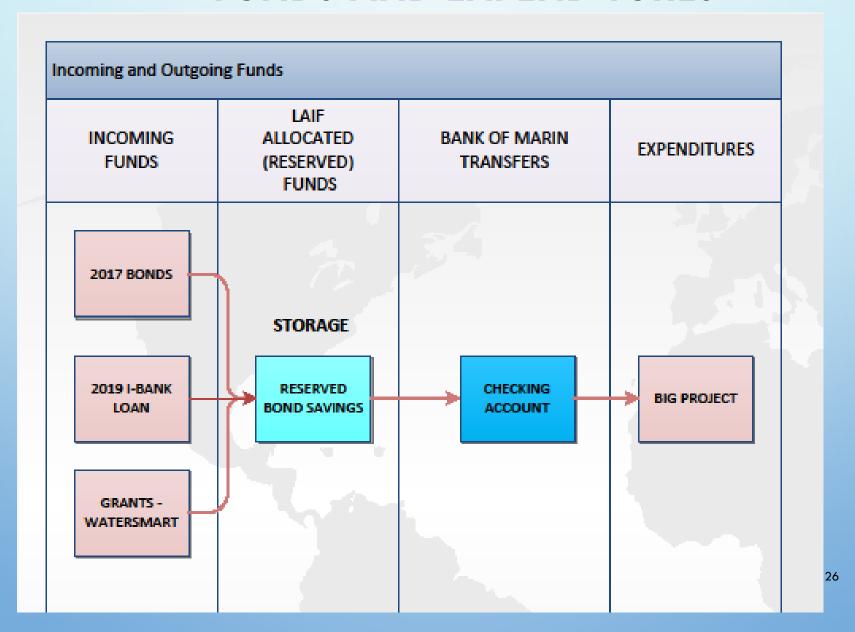
Costs Included in R&M:

BERS Reporting & Maintenance
Headworks
Scum Pump
Solar Panels
Liner for Sludge Pond
Capital Repairs in Pumps
Lighting and power supply to Carports
Kubota Tractor, 8" pump, Wacker Generator, Repairs
Replace/repair forcemain ARV's
Building Maintenance for Grounds

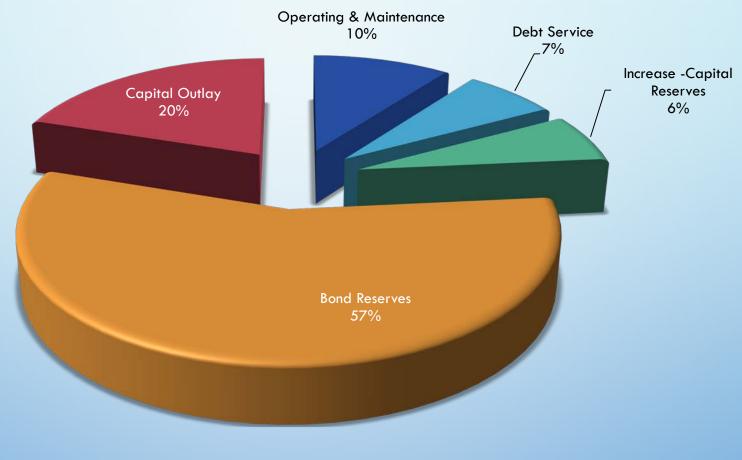
EXPENDITURES

			2018-19	2019-20
	2016-17	201 <i>7</i> -18	Projected	Proposed
Operating and Maintenance	\$ 5,926,824	\$ 6,127,621	\$ 6,254,366	\$ 7,155,108
Debt Service	1,638,401	3,920,960	3,990,565	4,798,026
Reserves	3,213,107	1,068,519	-	4,498,776
Bond Transactions	39,625,950	-	682,731	39,592,193
Capital Outlay from Reserves	10,390,883	6,165,783	18,507,749	13,948,300
Total	<u>\$ 60,795,165</u>	<u>\$ 17,282,883</u>	<u>\$ 29,435,411</u>	\$ 69,992,403

FUNDS AND EXPENDITURES



2019-20 Budgeted Expenditures

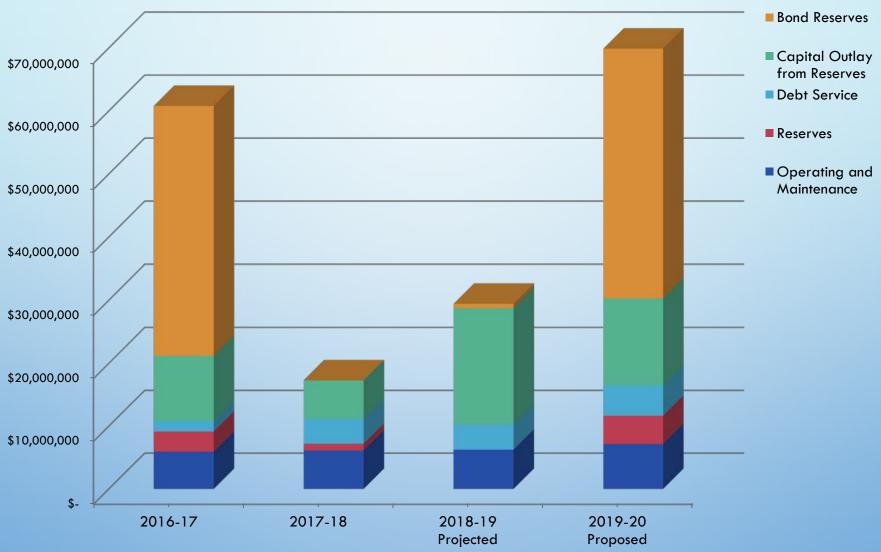


- Operating & Maintenance
- Increase -Capital Reserves
- Capital Outlay

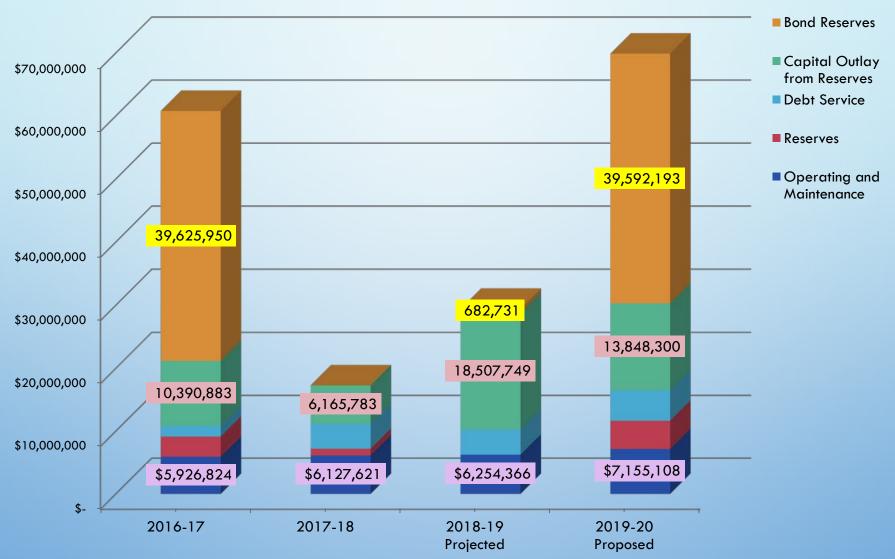
- Debt Service
- Bond Reserves



Expenditures 2017 to 2020



Expenditures 2017 to 2020



Major Capital Priorities for 2019-20



New vactor truck



Treatment plant upgrades



SECONDARY TREATMENT PLANT UPGRADE & RECYCLED WATER EXPANSION PROJECTS

Cost of Project

Redesigned Project	\$ 48,622,939
Construction Management	<i>5</i> ,132,767
Aqua Design	4,000,000
SCADA Programming	815,600
PG&E - Move Power Lines Underground	500,000
Construction contingency	2,431,1 <i>47</i>
Cost of Rebidding	794,185
Materials Testing and Inspection	200,000
Cost of Design to Remove UV	175,000
Change order to remove UV	(2,000,000)
Total Project	\$ 60,671,638

Las Gallinas VALLEY AMUITARY DISTRICT

SECONDARY TREATMENT PLANT UPGRADE & RECYCLED WATER EXPANSION PROJECTS

		C -		1
201	urce	Ω T	Hiir	าสรา

GRANT OR BORROWED FUNDS

Bonds	\$ 40,499,562
I-Bank	12,000,000
WaterSmart Grant	847,150
SUBTOTAL	53,346,712

OTHER SOURCES OF FUNDS

MMWD buy in	826,196
MMWD debt service	1,026,965
Sewer rate funds3	879,714
Interest	2,000,000
Reserves from LAIF	2,592,051
	\$ 60,671,638

Las Gallinas VALEY & WALEY & WITTER DISTRICT

SUMMARY OF CAPITAL OUTLAY FOR 2019-20

Administration	2019-20
INTEGRATED FINANCIAL SOFTWARE	\$ 100,000
ADMINISTRATION BUILDING	100,000
GENERAL MANAGER AUTO	40,000
MASTER PLAN (2018-19 Funds from	
Collections 19200-04)	200,000
Engineering	
On-Call Construction Contract	100,000
Collection System	
MANHOLE/ROD HOLE R AND M	50,000
MARINWOOD SEWER TRUNK REPAIR	300,000
EASEMENT EQUIPMENT- (Guide Dog Agmt)	145,000
Pump Stations/Forcemains	
RAFAEL MEADOWS PUMP STATION	100,000



Summary of Capital Outlay for 2019-20

(Continued)

Reclamation

MILLER CREEK REHAB	78,000
PASTURE IRRIGATION PUMP REBUILDS	40,000
STORAGE POND SLUICE GATE REPAIR	30,000
ST. VINCENT DISCHARGE LEVEE REPAIR	50,000
SHARP SOLAR PANEL REPLACEMENT	100,000
MARSH POND VEGETATION REMOVAL	150,000
SPARE 10HP FLYGT SUBMERSIBLE PUMP	10,000
BYPASS PUMP CONNECTION REPLACE	40,000
SEGREGATE PUBLIC FROM PONDS FENCE	100,000
SMITH RANCH SUMP PUMP INSTALL	15,000

Summary of Capital Outlay for 2019-20

(Continued)

Tr	eat	me	nt	P	ant
	<u>~~</u> :		,		9

PLANT IMPROVEMENTS 2018	71,000
SECONDARY PLANT UPGRADES	24,362,737
INFLUENT SCREEN OVERHAUL - 2	130,000
LAB CABINET REHAB	10,000
CANOPY INSTALLATION - SUMP PUMPS	150,000
FLOW EQUALIZATION BASIN	400,000
Recycled Water	
RECYCLED WATER FACILITY EXPANSION	4,299,306

Total

\$ 31,071,043



DEBT PER CAPITA

	2016/17		2017/18		2018/19		2019/20		2020/21		2021/22	
Debt												
Municipal Finance	\$ 4,	503,800	\$ 3,	978,800	\$ 3	3,443,800	\$	2,888,800	\$ 2,	,308,800	\$ 1,	698,800
State Revolving Fund	3,	482,996	3,	291,572	3	3,094,981		2,893,081	2,	,685,730	2,	472,780
Bank of Marin	4,692,837		4,	4,295,779 3,884,147 3,457,78		3,457,784	3,015,382		2,	556,728		
I-Bank					12	2,000,000	1	1,527,746	11,	,071,510	10,	601,290
2017 Revenue Bonds	38,	365,000	37,	415,000	_36	6,465,000	3	5,475,000	34,	445,000	33,	375,000
Total projected debt	\$51,	044,633	\$ 48,	981,151	\$ 58	3,887,928	\$5	6,242,411	\$ 53,	526,422	\$ 50,	704,598
Debt per capita ⁽¹⁾	\$	1,758	\$	1,687	\$	2,028	\$	1,937	\$	1,843	\$	1,746
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Debt per connection ⁽²⁾	\$	5,240	\$	5,028	\$	6,045	\$	5,773	\$	5,494	\$	5,205
Door per confidencia	Ψ	0, 2⊣0	Ψ	0,020	Ψ	0,040	Ψ	0,770	Ψ	0,777	Ψ	0,200

⁽¹⁾ District population of 29,040 per the 2010 Census data for zip code 94903

⁽²⁾ Total connections 9,742 as of June 30, 2016

PENSION FUNDING TRENDS

						Iotal
	Classic (2)	PEPRA (3)	Classic	F	PEPRA	Employer
	Percent of	of Payroll	Lump	Sum (4)	Cost
2015/16	12.96%	6.24%	\$ 99,510	\$	-	\$321,645
2016/17	12.63%	5.81%	\$ 114,472	\$	30	\$350,978
2017/18	11.68%	4.78%	\$ 132,647	\$	103	\$351,267
2018/19 ⁽¹⁾	12.21%	5.09%	\$ 172,087	\$	483	\$403,336
2019/20 ⁽¹⁾	12.80%	5.05%	\$ 212,000	\$	1,000	\$ 457,739
2020/21 ⁽¹⁾	13.90%	5.35%	\$ 245,000	\$	2,000	\$ <i>5</i> 1 <i>7</i> ,892

- (1) Projected rates
- (2) Employer rate is increased by Employer Paid share of employee's required contribution. Prior to 2014/15 it was 4%, it was reduced by 1% each year through 2016/17 when it was eliminated.
- (3) Employer rate is reduced by employee cost sharing of 0.75% for 2016/17 and 1.75%effective 2017/18 and going forward.
- (4) When PEPRA was passed in 2013 it closed the membership of the Classic employees to future hires. CalPERS changed the method of charging employers for the unfunded liability from a percentage of payroll to a lump sum amount.

OTHER POST EMPLOYMENT BENEFIT FUNDING TRENDS

	Em	ployer Payme	ents	Actuarial Accrued	Assets to Fund	Unfunded
	To Retirees	To Trust	Total	Liability	Liability	Liability
2015/16	\$ 98,402	\$113,459	\$211,861	\$2,792,788	\$ 698,909	\$2,093,879
2016/17	\$ 94,678	\$124,995	\$219,673	\$2,910,21 <i>7</i>	\$ 815,237	\$2,094,980
2017/18	\$ 94,556	\$118,612	\$213,168	\$2,728,562	\$1,010,968	\$1,717,594
2018/19(1)	\$ 109,558	\$118,710	\$228,268	\$2,863,797	\$1,153,115	\$1,710,682
2019/20(1)	\$ 122,778	\$127 , 597	\$250,375	\$3,029,904	\$1,252,754	\$1 <i>,777</i> ,1 <i>5</i> 0
2020/21(1)	\$ 13 7, 593	\$137,405	\$274,998	\$3,230,073	\$1,384,896	\$1,845,1 <i>77</i>
2021/22(1)	\$ 154,195	\$148,385	\$302,580	\$3,447,739	\$1,531,685	\$1,916,054

- (1) Projected rates
- (2) The Actuarial Accrued Liability for 2015/16 and 2016/17 are from the valuation dated January 1, 2015. The amounts for the years 2017/2018 are from the valuation report dated January 1, 2017.

FUTURE BUDGET GOALS

- MORE SPECIFIC PROJECT SCOPES AND NAMES
- PRIORITIZE 5 YEAR CIP PER MASTER PLAN
- AGE OF CIP FUNDING ANALYSIS
- INCREASED OUTSOURCING OF PROJECT IMPLEMENTATION
- IMPLEMENTATION OF ORGANIZATIONAL ANALYSIS RESULTS
- START PROP 218 RATE STUDY
- IMPROVED TRACKING FROM FINANCIAL SOFTWARE INSTALLATION
- CARRYOVER REDUCTION
- START FLEET REPLACEMENT FUND



From Mike and the Staff

